



## Proposed Budget Strafford

For the period beginning January 1, 2026 and ending December 31, 2026

Form Due Date: **20 Days after the Annual Meeting**

This form was posted with the warrant on: February 12, 2026

## GOVERNING BODY CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Lynn M. Sweet	Chairman	
Stephen Leighton	Selectman	
Brian J. Monahan	Selectman	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:

<https://www.proptax.org/>

**For assistance please contact:**  
NH DRA Municipal and Property Division  
(603) 230-5090  
<http://www.revenue.nh.gov/mun-prop/>



**New Hampshire**  
Department of  
Revenue Administration

**2026**  
**MS-636**

**Proposed Budget**

Account	Purpose	Article	Expenditures for	Appropriations	Proposed Appropriations for period	
			period ending 12/31/2025	for period ending 12/31/2025	(Recommended)	(Not Recommended)
<b>General Government</b>						
4130	Executive	18	\$100,980	\$100,814	\$103,408	\$0
4140	Election, Registration, and Vital Statistics	18	\$60,463	\$76,100	\$78,880	\$0
4150	Financial Administration	18	\$118,193	\$124,075	\$131,323	\$0
4152	Property Assessment	18	\$51,735	\$49,047	\$125,087	\$0
4153	Legal Expense	18	\$5,437	\$60,000	\$60,000	\$0
4155	Personnel Administration	18	\$42,615	\$45,918	\$46,661	\$0
4191	Planning and Zoning	18	\$48,957	\$53,150	\$53,150	\$0
4194	General Government Buildings	18	\$49,229	\$57,700	\$60,300	\$0
4195	Cemeteries	18	\$11,000	\$11,000	\$11,000	\$0
4196	Insurance Not Otherwise Allocated	18	\$75,735	\$75,735	\$92,687	\$0
4197	Advertising and Regional Associations	18	\$10,185	\$10,682	\$10,819	\$0
4198	Contingency		\$0	\$0	\$0	\$0
4199	Other General Government	18	\$15,000	\$15,000	\$15,000	\$0
<b>General Government Subtotal</b>			<b>\$589,529</b>	<b>\$679,221</b>	<b>\$788,315</b>	<b>\$0</b>
<b>Public Safety</b>						
4210	Police	06	\$961,737	\$1,030,217	\$1,136,233	\$0
4215	Ambulances		\$0	\$0	\$0	\$0
4220	Fire	08	\$1,039,804	\$1,084,006	\$1,123,053	\$0
4240	Building Inspection	18	\$30,608	\$36,621	\$36,621	\$0
4290	Emergency Management	18	\$2,266	\$5,500	\$5,000	\$0
4299	Other Public Safety		\$0	\$0	\$0	\$0
<b>Public Safety Subtotal</b>			<b>\$2,034,415</b>	<b>\$2,156,344</b>	<b>\$2,300,907</b>	<b>\$0</b>
<b>Airport/Aviation Center</b>						
4301	Airport Administration		\$0	\$0	\$0	\$0
4302	Airport Operations		\$0	\$0	\$0	\$0
4309	Other Airport		\$0	\$0	\$0	\$0
<b>Airport/Aviation Center Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Highways and Streets</b>						
4311	Highway Administration	18	\$778,513	\$750,790	\$759,590	\$0
4312	Highways and Streets		\$0	\$0	\$0	\$0
4313	Bridges		\$0	\$0	\$0	\$0
4316	Street Lighting	18	\$4,700	\$5,500	\$5,800	\$0
4319	Other Highway, Streets, and Bridges		\$0	\$0	\$0	\$0
<b>Highways and Streets Subtotal</b>			<b>\$783,213</b>	<b>\$756,290</b>	<b>\$765,390</b>	<b>\$0</b>
<b>Sanitation</b>						



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4321	Sanitation Administration	18	\$343,981	\$402,247	\$438,207	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0
4324	Solid Waste Disposal		\$0	\$0	\$0	\$0
4325	Solid Waste Facilities Clean-Up		\$0	\$0	\$0	\$0
4326	Sewage Collection and Disposal		\$0	\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0
<b>Sanitation Subtotal</b>			<b>\$343,981</b>	<b>\$402,247</b>	<b>\$438,207</b>	<b>\$0</b>

**Water Distribution and Treatment**

4331	Water Administration		\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0
4335	Water Treatment		\$0	\$0	\$0	\$0
4338	Water Conservation		\$0	\$0	\$0	\$0
4339	Other Water		\$0	\$0	\$0	\$0
<b>Water Distribution and Treatment Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Electric**

4351	Electric Administration		\$0	\$0	\$0	\$0
4352	Generation		\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0
<b>Electric Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Health**

4411	Health Administration		\$0	\$0	\$0	\$0
4414	Pest Control	18	\$1,568	\$1,800	\$1,800	\$0
4415	Health Agencies and Hospitals	18	\$3,991	\$3,991	\$3,991	\$0
4419	Other Health		\$0	\$0	\$0	\$0
<b>Health Subtotal</b>			<b>\$5,559</b>	<b>\$5,791</b>	<b>\$5,791</b>	<b>\$0</b>

**Welfare**

4441	Welfare Administration	18	\$2,128	\$10,000	\$10,000	\$0
4442	Direct Assistance		\$0	\$0	\$0	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0
4445	Vendor Payments	18	\$11,692	\$11,692	\$11,692	\$0
4449	Other Welfare		\$0	\$0	\$0	\$0
<b>Welfare Subtotal</b>			<b>\$13,820</b>	<b>\$21,692</b>	<b>\$21,692</b>	<b>\$0</b>

**Culture and Recreation**

4520	Parks and Recreation	18	\$3,500	\$6,350	\$6,350	\$0
4550	Library	12	\$173,209	\$196,719	\$204,840	\$0
4583	Patriotic Purposes	18	\$6,800	\$6,900	\$6,900	\$0



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4589	Other Culture and Recreation		\$0	\$0	\$0	\$0
	Culture and Recreation Subtotal		\$183,509	\$209,969	\$218,090	\$0
<b>Conservation and Development</b>						
4611	Conservation Administration	18	\$1,041	\$2,500	\$2,825	\$0
4612	Purchase of Natural Resources		\$0	\$0	\$0	\$0
4619	Other Conservation		\$0	\$0	\$0	\$0
4631	Redevelopment and Housing Administration		\$0	\$0	\$0	\$0
4632	Other Redevelopment and Housing		\$0	\$0	\$0	\$0
4651	Economic Development Administration		\$0	\$0	\$0	\$0
4652	Economic Development		\$0	\$0	\$0	\$0
4659	Other Economic Development		\$0	\$0	\$0	\$0
	Conservation and Development Subtotal		\$1,041	\$2,500	\$2,825	\$0
<b>Debt Service</b>						
4711	Principal - Long Term Bonds, Notes, and Other Debt		\$0	\$0	\$0	\$0
4721	Interest - Long Term Bonds, Notes, and Other Debt		\$0	\$0	\$0	\$0
4723	Interest on Tax and Revenue Anticipation Notes	18	\$0	\$2,000	\$2,000	\$0
4790	Other Debt Service Charges		\$0	\$0	\$0	\$0
	Debt Service Subtotal		\$0	\$2,000	\$2,000	\$0
<b>Capital Outlay</b>						
4901	Land		\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$297,875	\$305,263	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$495,000	\$495,000	\$0	\$0
	Capital Outlay Subtotal		\$792,875	\$800,263	\$0	\$0
<b>Operating Transfers Out</b>						
4911	To Revolving Funds		\$0	\$0	\$0	\$0
4912	To Special Revenue Funds		\$0	\$0	\$0	\$0
4913	To Capital Projects Funds		\$0	\$0	\$0	\$0
4914A	To Airport Proprietary Fund		\$0	\$0	\$0	\$0
4914E	To Electric Proprietary Fund		\$0	\$0	\$0	\$0
4914O	To Other Proprietary Fund		\$0	\$0	\$0	\$0
4914S	To Sewer Proprietary Fund		\$0	\$0	\$0	\$0
4914W	To Water Proprietary Fund		\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0
	Operating Transfers Out Subtotal		\$0	\$0	\$0	\$0



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<b>Total Operating Budget Appropriations</b>	<b>\$4,543,217</b>
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<b>\$0</b>
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**Proposed Budget**

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026	
			(Recommended)	(Not Recommended)
4902	Machinery, Vehicles, and Equipment	09	\$154,161	\$0
		<i>Purpose: Lease/Purchase Fire Engine-5th year payment</i>		
4902	Machinery, Vehicles, and Equipment	10	\$25,000	\$0
		<i>Purpose: Purchase Equip/Supplies for Ambulance</i>		
4909	Improvements Other than Buildings	20	\$0	\$70,000
		<i>Purpose: Open, improve, maintain dirt portion of Old Whig Hill Road; preserve it as dirt road; repair, widen, drainage, etc.</i>		
4915	To Capital Reserve Funds	07	\$25,000	\$0
		<i>Purpose: Add to Police Vehicle and Equipment CRF</i>		
4915	To Capital Reserve Funds	11	\$225,000	\$0
		<i>Purpose: Add to CRF for Fire Station Expansion/Improvement and/or Relocation</i>		
4915	To Capital Reserve Funds	13	\$100,000	\$0
		<i>Purpose: Add to CRF Library expansion/improvement</i>		
4915	To Capital Reserve Funds	14	\$5,000	\$0
		<i>Purpose: Add to CRF-Town Hall Bldg Mnt/Imprv/Expansion</i>		
4915	To Capital Reserve Funds	15	\$10,000	\$0
		<i>Purpose: Add to CRF-Highway Dept. Vehicle and/or Equipment</i>		
4915	To Capital Reserve Funds	16	\$5,000	\$0
		<i>Purpose: Add to CRF-Reflective Road Signage</i>		
4915	To Capital Reserve Funds	17	\$10,000	\$0
		<i>Purpose: Add to CRF-Repair/Replace Recycling Ctr Equipment</i>		
<b>Total Proposed Special Articles</b>			<b>\$559,161</b>	<b>\$70,000</b>



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Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026	
			(Recommended)	(Not Recommended)
4909	Improvements Other than Buildings	05	\$460,000	\$0
<i>Purpose: Capital Improvements for Roads</i>				
<b>Total Proposed Individual Articles</b>			<b>\$460,000</b>	<b>\$0</b>



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Account	Source	Article	Actual Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2026
<b>Taxes</b>					
3120	Land Use Change Taxes for General Fund		\$0	\$0	\$0
3180	Resident Taxes		\$0	\$0	\$0
3185	Yield Taxes	18	\$18,603	\$10,000	\$10,000
3186	Payment in Lieu of Taxes		\$0	\$0	\$0
3187	Excavation Tax		\$1	\$0	\$0
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	18	\$50,353	\$41,200	\$35,000
<b>Taxes Subtotal</b>			<b>\$68,957</b>	<b>\$51,200</b>	<b>\$45,000</b>
<b>Licenses, Permits, and Fees</b>					
3210	Business Licenses and Permits		\$0	\$0	\$0
3220	Motor Vehicle Permit Fees	18	\$1,112,874	\$1,051,952	\$1,100,874
3230	Building Permits	18	\$43,474	\$30,000	\$40,000
3290	Other Licenses, Permits, and Fees	18	\$58,818	\$60,000	\$60,000
<b>Licenses, Permits, and Fees Subtotal</b>			<b>\$1,215,166</b>	<b>\$1,141,952</b>	<b>\$1,200,874</b>
<b>From Federal Government</b>					
3311	Housing and Urban Development		\$0	\$0	\$0
3312	Environmental Protection		\$0	\$0	\$0
3313	Federal Emergency		\$0	\$0	\$0
3314	Federal Drug Enforcement		\$0	\$0	\$0
3319	Other Federal Grants and Reimbursements		\$0	\$0	\$0
<b>From Federal Government Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>State Sources</b>					
3351	Shared Revenues - Block Grant		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	18	\$428,235	\$417,867	\$428,235
3353	Highway Block Grant	18	\$134,102	\$131,230	\$134,102
3354	Water Pollution Grant		\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement		\$0	\$0	\$0
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Railroad Tax Distribution		\$0	\$0	\$0
3360	Water Filtration Grants		\$0	\$0	\$0
3361	Landfill Closure Grants		\$0	\$0	\$0
3369	Other Intergovernmental Revenue from State of NH		\$0	\$0	\$0
3379	Intergovernmental Revenues - Other		\$25,000	\$25,000	\$0
<b>State Sources Subtotal</b>			<b>\$587,337</b>	<b>\$574,097</b>	<b>\$562,337</b>



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**Charges for Services**

3401	Income from Departments	18	\$54,210	\$47,602	\$50,000
3402	Water Supply System Charges		\$0	\$0	\$0
3403	Sewer User Charges		\$0	\$0	\$0
3404	Garbage-Refuse Charges		\$0	\$0	\$0
3405	Electric User Charges		\$0	\$0	\$0
3406	Airport Fees		\$0	\$0	\$0
3409	Other Charges	18	\$17,310	\$13,000	\$15,000
<b>Charges for Services Subtotal</b>			<b>\$71,520</b>	<b>\$60,602</b>	<b>\$65,000</b>

**Miscellaneous Revenues**

3500	Special Assessments		\$0	\$0	\$0
3501	Sale of Municipal Property		\$6,000	\$6,000	\$0
3502	Interest on Investments	18	\$73,127	\$90,000	\$70,000
3503	Rents of Property		\$0	\$0	\$0
3504	Fines and Forfeits		\$0	\$0	\$0
3506	Insurance Dividends and Reimbursements		\$0	\$0	\$0
3508	Contributions and Donations		\$0	\$0	\$0
3509	Revenue from Misc Sources Not Otherwise Classified		\$0	\$0	\$0
<b>Miscellaneous Revenues Subtotal</b>			<b>\$79,127</b>	<b>\$96,000</b>	<b>\$70,000</b>

**Interfund Operating Transfers In**

3911	From Revolving Funds		\$0	\$0	\$0
3912	From Special Revenue Funds	10	\$82,612	\$90,000	\$25,000
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Airport Proprietary Fund		\$0	\$0	\$0
3914E	From Electric Proprietary Fund		\$0	\$0	\$0
3914O	From Other Proprietary Fund		\$0	\$0	\$0
3914S	From Sewer Proprietary Fund		\$0	\$0	\$0
3914W	From Water Proprietary Fund		\$0	\$0	\$0
3915	From Capital Reserve Funds	09	\$77,081	\$77,081	\$54,161
3916	From Trust and Fiduciary Funds		\$0	\$0	\$0
3917	From Conservation Funds		\$0	\$0	\$0
<b>Interfund Operating Transfers In Subtotal</b>			<b>\$159,693</b>	<b>\$167,081</b>	<b>\$79,161</b>

**Other Financing Sources**

3934	Proceeds from Long-Term Notes/Bonds/Other Sources		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes	18	\$500,000	\$500,000	\$500,000
<b>Other Financing Sources Subtotal</b>			<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>

<b>Total Estimated Revenues and Credits</b>	<b>\$2,681,800</b>	<b>\$2,590,932</b>	<b>\$2,522,372</b>
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*New Hampshire*  
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**Proposed Budget**

<b>Item</b>	<b>Period ending</b>
	<b>12/31/2026</b>
Operating Budget Appropriations	\$4,543,217
Special Warrant Articles	\$559,161
Individual Warrant Articles	\$460,000
Total Appropriations	\$5,562,378
Less Amount of Estimated Revenues & Credits	\$2,522,372
<b>Estimated Amount of Taxes to be Raised</b>	<b>\$3,040,006</b>